Cardiff Council

Employee Diversity Report 2023

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1. Introduction

Each year HR People Services (HRPS) develops an Equality Report based on the statutory requirement for provision of equality data. Cardiff Council's Workforce Strategy identifies actions that will either seek to maintain good practice, or identify actions for improvement between now and 2027. Monitoring of progress on the actions is the responsibility of the Operational Manager, HRPS, and are then submitted to the HRPS Management Team. This allows the Council to show due regard to the General Duty of the Equality Act 2010.

- The Council recognise the pivotal role they play regarding the General Duties of the Equality Act 2010. As an example of this,
 - We work to **eliminate discrimination**, **harassment and victimisation** through the employee policies and procedures that HRPS develop and review to ensure that every employee is treated with dignity and respect.
 - We **advance equality of opportunity** through the recruitment and selection process. Training and promotional opportunities are advertised to all employees and a process is in place to supporting managers and employees to implement reasonable adjustments. The Single Status Collective Agreement has also ensured equal pay for equal work, closing the gender pay gap and encouraging a transparent system.
 - We **foster good relations** by supporting five employee equality networks to raise awareness of equality matters and provide additional support and training to employees.

2. Data collection methods

The Council manages employee data through three operating systems:

- a) **DigiGov**, the main HR Database managing employee information.
- b) **Talentlink**, the recruitment system.
- c) **SAP**, the payroll system.

All employees who are paid by the Council have a record on DigiGov and which they can use to manage their own personal data, including their equality monitoring data. The Council can run reports from DigiGov, enabling HRPS to respond to the changing demands of the workforce.

The Talentlink recruitment system manages job applications and includes an equality monitoring form, helping HRPS manage the application process for vacant posts and ensure the process is fair and transparent. Data is taken from Talentlink system to complete the employee monitoring section on applicants applying by protected characteristic groups. Talentlink have allowed HRPS to develop and record additional information to further enhance the Council's commitment to equal opportunities.

We continue to improve the ability of our systems to record equalities data. We also encourage employees to access their DigiGOV record to add additional equalities information to assist with the Council's monitoring.

Any field with a return of fewer than 10 has been supressed and denoted by the '*' asterisk.

3. The Council's Workforce - Analysis by Ethnic and Racial Group

At as 31 March 2023, the Council employed 14,347 permanent/temporary employees. 13,302 (92.72%) of our 13,941 permanent/temporary employees have agreed to disclosed their ethnicity to the Council, enabling the following analysis.

Overall Composition by Ethnic Group

The composition of these employees by the ethnicity categories used in the 2021 Census is as follows:

Ethnic Group	%
Arab	0.13%
Asian Bangladeshi	0.68%
Asian British	0.60%
Asian British Bangladeshi	*
Asian British Chinese	0.15%
Asian British Indian	0.10%
Asian British Other	*
Asian British Pakistani	*
Asian Chinese	0.15%
Asian Chinese British	*
Asian Indian	0.62%
Asian Other	0.56%
Asian Pakistani	0.77%
Asian Welsh Bangladeshi	*
Asian Welsh Chinese	*
Asian Welsh Pakistani	*
Black African	0.99%
Black British	0.54%
Black British African	0.13%
Black British Caribbean	0.10%
Black Caribbean	0.20%
Black Other	0.12%
Black Welsh	*
Black Welsh African	*
Black Welsh other	*
Mixed/Multiple Ethnic Groups - Other	0.62%
Mixed/Multiple Ethnic Groups - White & Asian	0.38%
Mixed/Multiple Ethnic Groups - White & Black African	0.37%
Mixed/Multiple Ethnic Groups - White & Black Caribbean	0.75%
Not disclosed	6.53%
Other Ethnicity	0.32%

Table 1 Overall Composition by Ethnic Group

Ethnic Group	%
Prefer not to say	0.75%
White British	72.77%
White English	0.36%
White European	1.63%
White Gypsy/Irish Traveller	*
White Irish	0.49%
White Other	0.68%
White Scottish	0.08%
White Welsh	8.20%

Composition by Racial Group, and comparison with 2021 Census

The table below combines the ethnic groups above into broader Racial Group.

The various Asian, Black, Mixed and Other ethnic groups are combined into individual overall Racial Group. However, due to the numerical significance of the various White ethnic groups, these have been displayed individually. The White British, White Welsh, White Scottish, White British and White Northern Irish ethnic groups are combined into an overall White category, while the White Irish, White European, White Gypsy/ Traveller and White Other categories are reported separately.

This allows us to display the ethnic group of all of our employees who do not identify with a White British ethnicity. The table below compares the composition of our workforce by Racial Group to the overall population of Cardiff and of Wales.

	Employees	2021 Census %	
Racial Group	%	Cardiff	Wales
Asian, Asian British or Asian Welsh	4.11%	9.70%	2.90%
Black, Black British, Black Welsh, Caribbean or African	2.27%	3.80%	0.90%
Mixed or Multiple ethnic groups	2.28%	4.00%	1.60%
Other ethnic group	0.48%	3.30%	0.90%
White Gypsy/Irish Traveller	*	0.20%	10.00%
White Irish	0.53%	0.60%	0.40%
White Other	2.49%	4.60%	2.70%
White British*	87.81%	73.60%	90.60%

Table 2 Racial Group

* Includes White English, White Scottish, White Welsh, White British and White Northern Irish

The table shows that the percentage of people identifying with an ethnicity in a Racial Group other than White British is 12.19%, this is an improvement from 10.84% at 31st March 2022.

For those who disclosed their ethnicity there was 18.23% increase of employees from all the combined other ethnic groups in Cardiff Council's workforce in 2023 (1621) compared to 2022 (1371).

4. The Council's workforce - analysis by Sex and Gender Identity

Cardiff Council recognises that employees may view their sex and their gender identity differently. As such, we ask staff questions on both their sex and their gender identity as part of our diversity monitoring information. This is detailed below in section 4a and 4b.

4a. Analysis of full and part-time working by Sex

The overall composition of the Council's 14,347 strong workforce includes 9,927 women (69.49) and 4,420 men (30.81%),

As a large organisation delivering very large range of functions and services, the Council has complex and varied working patterns. If a definition of "full-time" is taken to mean an employee who works 37 hours per week, it is possible to distinguish full-time from part-time employees, but within the category of part-time employees there is a huge variety of working patterns. Part time employees work less than 37 hours per week, and includes those employees who work less than a 52 week year, for example, school term times.

The table below breaks down the total employees by full time equivalent (where 100% = 37 hours over 52 weeks), indicating the number and the percentage of employees, further broken down by gender. The table shows 7,862 employees working full time, with 6,485 employees working part-time.

Table 3 Full and part time by sex

Full & Part Time	Female	Male
Full Time 100%	55.41%	44.59%
Part Time 0% - 99.99%	85.91%	14.09%

Grade analysis by Sex

The table below show the overall composition of the Council's 14,347 workforce. These employees (almost all employees excluding teachers and those in school settings who are not part of the council's collective agreement) have been graded in accordance with the Council's Job Evaluation scheme, and the grades of their gender identity are as follows:

GRADE	Female	Male
GRADE 01	74.20%	25.80%
GRADE 02	93.77%	6.23%
GRADE 03	77.92%	22.08%
GRADE 04	63.73%	36.27%
GRADE 05	63.99%	36.01%
GRADE 06	64.98%	35.02%
GRADE 07	44.94%	55.06%
GRADE 08	59.20%	40.80%
GRADE 09	63.23%	36.77%
GRADE 10	54.14%	45.86%
JNC Y&C	61.65%	38.35%
OM+	50.39%	49.61%
SOULBURY	81.48%	18.52%
OTHER	81.82%	18.18%
SCHOOL LEADERSHIP SCALE	67.18%	32.82%
TEACHER UPPER PAY SCALE	77.75%	22.25%
TEACHER MAIN PAY SCALE	72.44%	27.56%
UNQUALIFIED TEACHER	62.50%	37.50%

Table 4 Full and part time by sex

In all Grades, apart from Grade 07, the % of female employees is higher than male employees.

The management tier of the organisation (the Council's 122 Operational Managers, Heads of Service, Chief Officers, Assistant Directors, Directors and Chief Executive) is shown in the table above in the OM+ line.

4b. Analysis of full and part-time working by Gender Identity

The overall composition of the Council's 14,347 strong workforce includes 9,831 women (68.52%), 4,353 men (30.34%), 11 non-binary (0.08%) and 152 (1.06%) who prefer not to say.

Table 5 Full and part time by gender identity

Full & Part time	Female	Male	Non binary	Prefer not to say
Full time 100%	55.06%	44.24%	*	0.59%
Part time 0% - 99.99%	84.84%	13.49%	*	1.63%

Grade analysis by Gender Identity

Table 6 Grade by gender identity

GRADE	Female	Male	Non binary	Prefer not to say
GRADE 01	73.02%	25.46%	*	*
GRADE 02	92.85%	6.23%	*	*
GRADE 03	76.30%	21.03%	*	*
GRADE 04	63.14%	35.46%	*	*
GRADE 05	63.52%	35.49%	*	*
GRADE 06	64.38%	34.56%	*	*
GRADE 07	44.82%	54.81%	*	*
GRADE 08	59.02%	40.44%	*	*
GRADE 09	62.78%	36.77%	*	*
GRADE 10	53.59%	45.30%	*	*
JNC Y&C	61.65%	37.59%	*	*
OM+	50.39%	48.84%	*	*
SOULBURY	81.48%	18.52%	0.00%	0.00%
OTHER	*	*	*	*
SCHOOL LEADERSHIP SCALE	67.18%	32.82%	0.00%	0.00%
TEACHER UPPER PAY SCALE	77.71%	22.20%	*	*
TEACHER MAIN PAY SCALE	70.98%	27.11%	0.00%	1.91%
UNQUALIFIED TEACHER	62.50%	37.50%	0.00%	0.00%

In all Grades, apart from Grade 07, the % of female employees is higher than male employees.

The management tier of the organisation (the Council's 122 Operational Managers, Heads of Service, Chief Officers, Assistant Directors, Directors and Chief Executive) is shown in the table above in the OM+ line.

5. The Council's workforce - analysis by Age

The table below shows the age distribution of the Council's employees and for those employed in schools.

Age Group	Corporate (less schools)	School Employees	Cardiff Council
16-24	40.87%	59.13%	4.81%
25-34	42.53%	57.47%	21.22%
35-44	46.26%	53.74%	25.87%
45-54	48.38%	51.62%	25.44%
55-64	58.80%	41.20%	19.49%
65+	65.20%	34.80%	3.16%

Table 7 Workforce by age range

6. The Council's workforce – analysis by Disability

The table below shows the age distribution of the Council's employees and for those employed in schools.

Table 8 Workforce by disability

Disability	%
No	49.60%
Not disclosed	48.33%
Yes	2.07%

7. The Council's workforce – analysis by Gender Reassignment

The table below shows the age distribution of the Council's employees and for those employed in schools.

Table 9 Workforce by gender reassignment

Same gender as at birth	%
No	0.17%
Not disclosed	53.84%
Prefer not to say	1.76%
Yes	44.23%

8. The Council's workforce – analysis by Marriage and Civil Partnership

The table below shows the age distribution of the Council's employees and for those employed in schools.

Marital Status	%
Civil Partner	0.29%
Dissolved Partnership	*
Divorced	2.08%
Married	19.66%
Not disclosed	61.57%
Prefer not to say	0.73%
Separated	0.55%
Single	10.78%
Unmarried Partner	4.05%
Widowed	0.28%

Table 10 Workforce by marriage and civil partnership

9. The Council's workforce – analysis by Pregnancy and Maternity

The table below shows the age distribution of the Council's employees and for those employed in schools.

	-
Maternity/Adoption/Paternity	%
Began Maternity Leave	80.70%
Returning from Maternity Leave	17.16%
Resign from Maternity	*
Adoption Leave	*
Maternity/Paternity Support Leave	31.90%

Table 11 Workforce by pregnancy and maternity

10. The Council's workforce – analysis by Religion or Belief (including lack of belief)

The table below shows the age distribution of the Council's employees and for those employed in schools.

Table 12 Workforce by religion or belief

Religion or Belief/Non Belief	%
Baha'i	*
Buddhist	0.13%
Christian	15.76%
Hindu	0.22%
Jain	*
Jewish	1.39%
Muslim	19.32%
None	57.03%
Not Disclosed	3.37%
Other	2.65%
Prefer not to say	*
Sikh	*
Zoroastrian	*

11. The Council's workforce – analysis by Sexual Orientation

The table below shows the age distribution of the Council's employees and for those employed in schools.

Table 13 Workforce by sexual orientation

Sexual Orientation	%
Bisexual	0.67%
Gay	0.75%
Heterosexual	33.04%
Lesbian	0.29%
Not Disclosed	62.27%
Other	0.31%
Prefer not to say	2.68%

12. External and internal applicants to the Council by Protected Characteristics

For the period 1st April 2022 to 31st March 2023, Cardiff received 12,982 applications for vacancies. The information in the following tables excludes applicants for school vacancies. Applications processed directly by schools are not recorded. The data below shows combined data for internal and external applicants. Our recruitment system does not allow us to accurately determine external and internal applicants, as internal applicants may choose to apply using the external route.

We do not collect data on marriage/civil partnerships, pregnancy/maternity or gender reassignment.

Age Range	%
16-21	1.12%
22-26	5.82%
27-33	7.34%
34-40	5.86%
41-50	6.08%
50+	4.59%
Not disclosed	69.19%

Table 15 External and internal applicants by disability

Disability	%
No	58.39%
Not Disclosed	35.89%
Yes	5.72%

Table 16 External and internal applicants by sex

Sex	%
Female	35.73%
Male	28.37%
Not Disclosed	35.90%

Table 17 External and internal applicants by religion or belief

Religion or Belief/Non Belief	%	
Baha'i	*	
Buddhist	0.38%	
Christian	17.69%	
Hindu	0.92%	
Jain	*	
Jewish	0.12%	
Muslim	4.39%	
None	34.33%	
Not Disclosed	35.89%	
Other	1.69%	
Prefer not to say	4.29%	
Sikh	0.24%	
Zoroastrian	*	

Table 18 External and internal applicants by racial group

Racial Group	%
Asian	4.72%
Black	3.33%
Chinese / Far East	0.39%
Mixed Ethnicity	2.59%
Not Disclosed	35.89%
Other	1.04%
Prefer not to say	0.61%
White	51.43%

Table 19 External and internal applicants by sexual orientation

Sexual Orientation	%
Bisexual	2.40%
Gay	1.76%
Heterosexual	54.43%
Lesbian	0.69%
Not Disclosed	35.89%
Other	0.77%
Prefer not to say	4.06%

13. Training by Protected Characteristics

For the period 1st April 2022 to 31st March 2023, 8,780 training requests were submitted. The information in the following tables does not include school employees as training records are held by individual schools, not the Council.

	Age Range					
Training	16-24	25-34	35-44	45-54	55-64	65+
All Training Requests	3.04%	22.23%	24.85%	24.28%	22.10%	3.50%
Approved	98.50%	96.77%	96.52%	97.33%	98.09%	98.37%

Table 20 Workforce training by age range

Table 21 Workforce training by disability

	Disability			
Training	No	Not disclosed	Yes	
All Training Requests	67.32%	28.55%	4.12%	
Approved	97.31%	97.13%	96.96%	

Table 22 Workforce training by disability

	Gender Identity						
Training	Female	Prefer not to say					
All Training Requests	64.16%	35.24%	*	0.44%			
Approved	97.12%	97.45%	100.00%	97.44%			

Table 23 Workforce training by gender reassignment

	Same Gender at Birth							
Training	No	Not disclosed	Prefer not to say	Yes				
All Training Requests	0.32%	27.76%	1.79%	70.14%				
Approved	100.00%	97.21%	98.09%	97.22%				

Table 24 Workforce training by racial group

		Racial Group										
Training	Asian, Asian British or Asian Welsh	Black, Black British, Black Welsh, Caribbean or African	Did not disclosed	Mixed or Multiple ethnic groups	Other ethnic group	Prefer not to say	White British	White Irish	White Other			
All Training Requests	3.21%	3.02%	1.41%	3.27%	0.46%	1.24%	83.51%	0.64%	3.24%			
Approved	96.10%	96.23%	99.19%	97.56%	97.50%	98.17%	97.39%	94.64%	94.39%			

Table 25 Workforce training by marriage and civil partnership

		Marital Status									
Training	Civil Partner	Divorced	Married	Not disclosed	Prefer not to say	Separated	Single	Unmarried Partner	Widowed		
All Training Requests	0.90%	3.61%	29.76%	29.19%	1.28%	1.14%	24.24%	9.40%	0.49%		
Approved	96.20%	99.37%	97.44%	97.39%	95.54%	96.00%	96.71%	97.09%	100.00%		

Table 26 Workforce training by religion or belief

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		Religion or Belief/Non Belief									
Training	Buddhist	Christian	Hindu	Muslim	None	Not disclosed	Other	Prefer Not To Say	Rastafarian	Sikh	
All Training											
Requests	0.21%	28.70%	0.54%	1.90%	34.43%	26.55%	2.80%	4.74%	*	0.11%	
Approved	88.89%	97.26%	97.87%	95.81%	97.22%	97.34%	96.75%	98.08%	100.00%	90.00%	

Table 27 Workforce training by sexual orientation

		Sexual Orientation								
Training	Bisexual	Gay	Heterosexual	Lesbian	Not disclosed	Other	Prefer not to say			
All Training Requests	1.31%	1.71%	61.89%	0.54%	29.28%	0.59%	4.68%			
Approved	93.91%	97.33%	97.13%	95.74%	97.39%	100.00%	98.54%			

14. Disciplinary Information by Protected Characteristics

The disciplinary information is for Council based employees and excludes school employees. The data is based on cases closed during the period 1st April 2022 to 31st March 2023.

The data presented below is based on the % of all disciplinary cases closed between April 2022-March 2023.

	Age Range								
Action Type	16-24	25-34	35-44	45-54	55-64	65+			
Formal Action	*	*	*	*	*	*			
No Action	*	*	16.04%	24.53	14.15	*			

Table 28 Workforce disciplinary by age range

Table 29 Workforce disciplinary by disability

	Disability						
Action Type	No	Not disclosed	Yes				
Formal Action	9.43%	20.75%	*				
No Action	17.92%	49.06%	*				

Table 30 Workforce disciplinary by gender identity

	Gender Identity							
Action Type	Female	Male	Non binary	Prefer not to say				
Formal Action	15.09%	16.04%	*	*				
No Action	29.25%	39.62%	*	*				

 Table 31 Workforce disciplinary by gender reassignment

	Same Gender at birth						
		Prefer not to					
Action Type	Not disclosed	say	Yes				
Formal Action	20.75%	*	9.43%				
No Action	49.06%	*	19.81%				

Table 32 Workforce disciplinary by racial groups

		Racial Groups									
Action Type	Asian, Asian British or Asian Welsh	Black, Black British, Black Welsh, Caribbean or African	Mixed or Multiple ethnic groups	Not Disclosed	White British	White Other					
Formal Action	*	*	*	*	26.42%	*					
No Action	*	*	*	*	51.89%	*					

Table 33 Workforce disciplinary by marriage and civil partnership

		Martial Status							
Action Type	Divorced	Married	Not disclosed	Single	Unmarried Partner				
Formal Action	*	*	21.70%	*	*				
No Action	*	*	50.00%	*	*				

Table 34 Workforce disciplinary by age religion or belief

	Religion or Belief/Non Belief								
Action Type	Christian	None	Not disclosed	Other	Prefer Not To Say	Rastafarian			
Formal Action	*	*	19.81%	*	*	*			
No Action	*	*	49.06%	*	*	*			

Table 35 Workforce disciplinary by sexual orientation

	Sexual Orientation						
Action Type	Gay	Heterosexual	Not disclosed	Prefer not to say			
Formal Action	*	9.43%	21.70%	*			
No Action	*	16.98%	49.06%	*			

15. Leaver Information by Protected Characteristics

The information in the following tables includes all council leavers which includes schools.

The data presented below is based on the % of total leavers between April 2022-March 2023.

Table 36 Workforce leavers by age range

Age Range								
16-24 25-34 35-44 45-54 55-64 65+								
10.15%	29.84%	20.16%	16.54%	16.73%	6.58%			

Table 37 Workforce leavers by disability

Disability						
Not						
No	Disclosed	Yes				
15.67%	84.08%	*				

Table 38 Workforce leavers by gender identity

Gender Identity						
Female	Male	Non binary	Prefer not to say			
72.67%	27.33%	*	*			

Table 39 Workforce leavers by gender reassignment

Same Gender at Birth					
No	Not not to Disclosed say				
*	86.15%	0.50%	13.31%		

Table 40 Workforce leavers by racial groups

	Racial Groups										
Asian,	Black, Black	Mixed									
Asian	British, Black			044	Durform						
British or	Welsh,	Multiple		Other	Prefer		14/1-14				
Asian	Caribbean or	ethnic	Not	ethnic	not to	White	White	White			
Welsh	African	groups	Disclosed	group	say	British	Irish	Other			
3.97%	3.27%	1.65%	6.37%	0.91%	1.16%	79.99%	0.62%	2.07%			

Table 41 Workforce leavers by marriage and civil

	Marital Status									
Civil Partner	Divorced	Married	Not Disclosed	Prefer not to say	Separated	Single	Unmarried Partner	Widowed		
*%	0.62%	3.43%	92.23%	*	*	2.73%	0.66%	*		

Table 42 Workforce leavers by religion or belief

	Religion or Belief/Non Belief								
Buddhist	Christian	Hindu	Muslim	None	Not Disclosed	Other	Prefer Not To Say	Sikh	
*%	4.01%	*	*	5.62%	87.64%	1.53%	*	*	

Table 43 Workforce leavers by sexual orientation

	Sexual Orientation									
Bisexual	Gay	Heterosexual	Lesbian	Not Disclosed	Other	Prefer not to say				
*%	*%	6.99%	*	91.61%	*	0.83%				

16. Gender Pay Gap

The table below display the differences in the average pay between men and women as at 31st March 2023.

Table 44 Corporate gender pay gap

Corporate	Mean Hourly Rate	Median Hourly Rate
Male	16.11	14.78
Female	16.08	14.44
Pay Gap	0.19%	2.30%

The mean average involves adding up all of the hourly rates and dividing the result by how many numbers were in the list.

The median average involved listing all of the hourly rates in numerical order. If there is an odd number of results, the median average is the middle number. If there is an even number of results, the median will be the mean of the two central numbers.

The quartile table below shows the proportions of male and female full-pay relevant employees in four quartile pay bands, which is done by dividing the workforce into four equal parts. If there a number of employees on the exact same hourly rate of pay crossing two of the quartiles, males and females are split as evenly as possible across the quartiles.

			No of		
Quartiles	No of Male	%	Female	%	Total
Q1 Lower hourly pay	737	39.60%	1124	60.40%	1861
Q2 Lower middle hourly pay	773	41.54%	1088	58.46%	1861
Q3 Upper middle hourly pay	814	43.74%	1047	56.26%	1861
Q4 Upper hourly pay	797	42.83%	1064	57.17%	1861
TOTAL	3121	41.93%	4323	58.07%	7444

Table 45 Corporate gender quartiles

Note Total includes all Corporate council permanent/temporary/casual staff who were paid in March 2023.

The table below shows the pay gap have decreased between 31st March 2022 and 31st March 2023 for mean but increased for median.

Table 46 Gender 2022 and 2023 comparison for mean and median

	Mean Hourly Rate 31/03/2022	Mean Hourly Rate 31/03/2023	Median Hourly Rate 31/03/2022	Median Hourly Rate 31/03/2023		
Male	15.37	16.11	13.71	14.78		
Female	16.22	16.08	13.44	14.44		
Pay Gap	-5.59%	0.19%	1.97%	2.30%		

17. Race Pay Gap

The table below display the differences in the average pay between white and all other ethnicities as at 31st March 2023.

Table 47 Corporate race pay gap

Corporate	Mean Hourly Rate	Median Hourly Rate			
White*	16.35	14.73			
All other ethnicities	14.61	13.17			
Pay Gap	10.64%	10.59%			

Note Total includes all council permanent/temporary/casual staff who were paid in March 2023

The table below shows the pay gap have decreased between 31st March 2022 and 31st March 2023.

Table 48 Race 2022 and 2023 comparison for mean and median

	Mean Hourly Rate 31/03/2022	Mean Hourly Rate 31/03/2023	Median Hourly Rate 31/03/2022	Median Hourly Rate 31/03/2023
White*	16.19	16.35	13.54	14.73
All other ethnicities	13.56	14.61	11.79	13.17
Pay Gap	16.24%	10.64%	12.92%	10.59%

Racial Group and Pay

The table below displays by Racial Group the grading of the Council's employees permanent/temporary workforce (almost all employees excluding teachers and those in school settings who are not part of the Council's collective agreement) who have been graded in accordance with the Council's Job Evaluation scheme. Grade 1 is the lowest paid grade, and OM+ group (includes Operational Managers, Assistant Directors, and Directors).

Table 49 Racial Group and Pay

		Grade																
Racial Groups	GRADE 01	GRADE 02	GRADE 03	GRADE 04	GRADE 05	GRADE 06	GRADE 07	GRADE 08	GRADE 09	GRADE 10	JNC Y&C	OM+	SOULBURY	OTHER	SCHOOL LEADERSHIP SCALE	TEACHER UPPER PAY SCALE	TEACHER MAIN PAY SCALE	UNQUALIFIED TEACHER
Other	24.81%	24.06%	18.12%	13.17%	10.50%	12.30%	11.45%	9.48%	8.68%	7.22%	21.43%	7.38%	15.38%	19.05%	1.73%	4.36%	9.24%	18.92%
White British	75.19%	75.94%	81.88%	86.83%	89.50%	87.70%	88.55%	90.52%	91.32%	92.78%	78.57%	92.62%	84.62%	80.95%	98.27%	95.64%	90.76%	81.08%