
Leader: Councillor Huw Thomas



CAPITAL AMBITION



Tackling inequality, managing growth and addressing the financial challenge can only be achieved by working with people, communities and organisations who want the city to succeed.

As an organisation we must move away from dealing with problems in isolation and begin to integrate frontline teams that are empowered to address the day-to-day issues we know need solving. Cabinet Members will adopt collective responsibility across their portfolios, driving through our policies for change. In the same way, individual directorates can no longer operate as silos: the Council must act as one seamless team to drive improvement across the city. "It's not my job" is not good enough. Whether it be reporting a pot-hole to dealing with a dirty street, Council staff will be supported to proactively deal with the issue.

More broadly, the Council must work across the public services to deliver lasting solutions to complex problems. Removing the barriers that prevent people from getting a job, delivering the best outcomes for children in our care and helping people to live independently all require services to be delivered without boundaries. This will require a relentless focus on service integration to deliver the outcomes that we want to achieve.

This Administration will make sure that our city's growth not only continues but that it is harnessed for the benefit of the city-region as a whole, and that we develop a mutually beneficial, win-win relationship between city and region. The City Deal is a good start, but no more than that. It now needs to act as a catalyst for the creation of a grown-up city-regionalism where honest discussions - and strategic decisions - about housing, transport and investment are taken for the longer-term benefit of the whole of the Capital Region, and ultimately, Wales.

A successful capital city is also a national, not just a regional, asset. We will be an outward-looking city, working with all our partners to make sure that Cardiff's success is shared with local people, regional partners and the country as a whole. Cardiff will be a capital city that works for Wales.

We will:

- **Build on the role that Cardiff can play in delivering for the Welsh and UK economies** by working with other Welsh cities and UK Core Cities.
- Work at the Wales level with organisations such as the Welsh Local Government Association to **help shape how public services are funded and delivered**.
- **Move beyond City Deal**, creating a framework for city-regionalism where strategic decisions can be taken about housing, transport and investment for the long-term benefit of the whole of the Capital Region, and ultimately, Wales.
- Work with Public Services Board partners to **join-up public service, tackle poverty and reduce inequality**. This will involve commissioned work to examine the links between place, housing, poverty and barriers to employment.
- **Work at the community level** to break down barriers between Council departments, between the Council and other public services and to forge stronger links with residents and communities.
- Collaborate with other local authorities to **harness the combined investment in public services** and the associated purchasing power to influence the economic development agenda across the Cardiff city-region.
- Work with others to **make sure any European funding lost to Cardiff from leaving the European Union is replaced by the UK Government**, advocating strongly for unfettered access to the Single Market, and guarantees for international students and workers.
- **Join-up Council services** so we work as one team to deliver on the issues that matter. Key areas of focus will include:
 - Close working between health and social services which includes improving the housing offer for older people and promote independent living.
 - Supporting looked after children.
 - Keeping our communities, parks and streets clean.
- Pilot a new **City Innovation Hub** to develop new solutions to big city challenges, working with public service partners.
- Adopt **Smart City** approaches to managing city infrastructures, beginning by using new technology and predictive software to support **intelligent management** of networks across the city.
- **Support the Welsh language** to create a truly bilingual city, and meet the demand for Welsh language education in the capital.